



## Resource, Risk & Estates (Police) Committee

**Date:** TUESDAY, 4 MAY 2021  
**Time:** 10.30 am  
**Venue:** VIRTUAL MEETING - ACCESSIBLE REMOTELY

**Members:** Alderman Timothy Hailes (Chair)  
Deputy James Thomson (Deputy Chair)  
Deputy Keith Bottomley  
Tijs Broeke  
Helen Fentimen  
Andrew Lentin  
Graham Packham  
Dawn Wright  
Deputy Philip Woodhouse

**Enquiries:** Polly Dunn  
Polly.Dunn@cityoflondon.gov.uk

### Accessing the virtual public meeting

Members of the public can observe this virtual public meeting via YouTube at the following link <https://youtu.be/2eJ1LNKcwF8>

### Meeting Recordings

This meeting will be a virtual meeting and therefore will not take place in a physical location following regulations made under Section 78 of the Coronavirus Act 2020. A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

**John Barradell**  
Town Clerk

# **AGENDA**

## **Part 1 - Public Agenda**

**1. APOLOGIES**

**2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

**3. TERMS OF REFERENCE**

To receive the Committee's Terms of Reference as set out by the City of London Police Authority Board at its meeting on 16 April 2021.

**For Information**  
(Pages 1 - 2)

**4. INTERNAL AUDIT UPDATE REPORT**

Report of the Chamberlain.

**For Information**  
(To Follow)

**5. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**

**6. ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**

**7. EXCLUSION OF THE PUBLIC**

MOTION - That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

**For Decision**

## **Part 2 - Non-Public Agenda**

**8. TRANSFORM PROGRAMME: PROGRESS UPDATE**

Report of the Commissioner.

**For Information**  
(Pages 3 - 32)

**9. CITY OF LONDON POLICE AUTHORITY WORKFORCE PLAN UPDATE**

Report of the Commissioner.

**For Information**  
(Pages 33 - 70)

**10. CITY OF LONDON POLICE RISK REGISTER**

Report of the Commissioner.

**For Information**  
(Pages 71 - 94)

- 11. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE**
- 12. ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT AND WHICH THE COMMITTEE AGREES SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

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## **Resource, Risk and Estates Committee**

### **Composition**

- Up to five Members of the Police Authority Board appointed by the Police Authority Board, in addition to the Chair and Deputy Chair;
- One co-opted Member to be appointed by the Audit and Risk Management Committee; and
- Up to two co-opted Members to be appointed by the Police Authority Board.
- The Chairman of Finance Committee or their nominee.
- One external independent member, to be appointed by the Police Authority Board.

### **Frequency of meetings**

- The Committee shall meet four times per annum.

### **Quorum**

Any three members

### **Terms of Reference**

*To be responsible for:*

#### ***Finance, Risk, Estates and Change***

- a. Overseeing the Force's resource management in order to maximise the efficient and effective use of resources to deliver its strategic priorities including workforce planning, monitoring in-year financial performance against revenue and capital budgets, scrutiny of proposed revenue and capital budgets and the Medium Term Financial Plan;*
  - b. Scrutinising and recommendations around capital spend and other investment programmes.*
  - c. Overseeing of commercial projects;*
  - d. Overseeing of Risk;*
  - e. Scrutinising of internal audit reporting and implementation of recommendations.*
  - f. Overseeing major change programmes including Transform;*
  - g. Scrutinising of Estates strategy requirements*
  - h. Making recommendations to the Police Authority Board or Commissioner, where necessary.*
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By virtue of paragraph(s) 4 of Part 1 of Schedule 12A  
of the Local Government Act 1972.

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